

**B.Tech. SEM -VI Electronics 2014 Course (CBCS) : SUMMER - 2019**

**SUBJECT: PROJECT MANAGEMENT AND FINANCE**

Day: Wednesday  
Date: 29/05/2019

Time: 02.30 PM TO 05.30 PM  
Max. Marks: 60

**S-2019-2746**

**N.B.:**

- 1) All questions are **COMPULSORY**.
- 2) Figures to the right indicate **FULL** marks.
- 3) Assume suitable data if necessary.

**Q.1.** What is project management? Explain the characteristics & objectives of project in detail with relevant examples. **(10)**

**OR**

Explain the various stages of project management with relevant examples of in software industry context.

**Q.2.** The activities of a project and estimated time in days for each activity are given below: **(10)**

Activity	1-2	2-3	2-4	2-5	3-7	4-5	4-7	5-6	6-7
Duration (Days)	3	4	4	5	4	2	2	3	2

- i) Draw the activity network diagram for the project.
- ii) Calculate project duration and determine critical path.

**OR**

The following list of activities must be accomplished in order to complete a construction project.

Activity	Time(in weeks)	Predecessors
A	3	---
B	8	---
C	4	A, B
D	2	B
E	1	A
F	7	C
G	5	E, F
H	6	D, F
I	8	G, H
J	9	I

- i) Construct a network diagram for this project.
- ii) Find the critical path and duration of the project.

**P.T.O.**

- Q.3.** Following are the various activities involved in a project. The cost and time information is given below: (10)

Activity	Immediate predecessors	Normal		Crash	
		Time(day)	Cost(₹)	Time(day)	Cost(₹)
A	----	3	140	2	210
B	----	6	215	5	275
C	----	2	160	1	240
D	A	4	130	3	180
E	A	2	170	1	250
F	A	7	165	4	285
G	B, D	4	210	3	290
H	C, E	3	110	2	160

- Draw the PERT network.
- Find out the critical path and expected project completion time.
- What is the minimum possible project completion time after crashing the activities involved in the project and the associated cost of completing the project?

**OR**

The following are the activities involved in a small project. The cost & time for these activities is given:

Activity	Immediate predecessors	Normal		Crash	
		Time(day)	Cost(₹)	Time(day)	Cost(₹)
A	----	6	300	5	400
B	----	8	400	6	600
C	A	7	400	5	600
D	B	12	1,000	4	1,400
E	C	8	800	8	800
F	B	7	400	6	500
G	D,E	5	1,000	3	1,400
H	F	8	500	5	700

- Draw the project network.
- Find the critical path & expected project completion time.
- If the project is to be completed within 21 days with minimum crash cost which activities should be crashed & by how many days?

- Q.4.** Is the difference between PERT & PERT/Cost? How is the project monitored and control with PERT/Cost? (10)

**OR**

State and explain with examples computer applications in project management.

- Q.5.** What is financial management? Explain functions and scope of financial management. (10)

**OR**

Define financial management. Explain the objectives and importance of financial management.

- Q.6.** What is capital structure? Explain the role of SEBI in finance. (10)

**OR**

What is meant by:

- |                   |                       |                     |
|-------------------|-----------------------|---------------------|
| i) Capital        | ii) Capital structure | iii) Capital budget |
| iv) Fixed capital | v) Working capital    |                     |

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